

# Report of the Strategic Director of Adult Social Care to the meeting of the Health and Social Care Overview and Scrutiny Committee to be held on 14 March 2024

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## Subject:

**COMMISSIONING UPDATE AND INTENTIONS – ADULT SOCIAL CARE 2024**

## Summary statement:

In this report, we:

- Provide an update on delivery against the Commissioning Strategy for 2022-2027
- Set-out our commissioning intentions for 2024/25.

## EQUALITY & DIVERSITY:

As part of the commissioning processes Equality Impact Assessments are undertaken at key points in the process, where requirements necessitate.

The team will contribute to the Council's equalities objectives in the following ways:

- **Leadership and commitment:** Through promoting discussion at Commissioning SMT meetings regularly
- **Workforce:** Continued engagement with the RESPECT programme.
- **Service Design/Delivery:** We will design, commission and deliver services that are accessible, inclusive and responsive to the needs of people and communities within the District.
- **Communities:** We will further develop our relationship with community networks to ensure their voice informs our commissioning approach, promote the role of the VCSE and review our equalities data collection to ensure we're getting the right intelligence to inform our work.

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Iain McBeath  
Strategic Director of Adult Social Care

## Portfolio:

**Healthy People and Places**

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## Overview & Scrutiny Area:

**Health and Social Care**

## 1. SUMMARY

- 1.1 This report provides an update on the commissioning and contracting activities undertaken in 2023/24 and sets out key commissioning plans and intentions for 2024/25.

## 2. BACKGROUND

- 2.1 The Adult Social Care Department (the Department) commission a wide range of adult social care services for people across the District. This is achieved through an ongoing programme of commissioning, procurement, contract management and quality assurance activity.
- 2.2 The work is aligned with the key priorities of the Department's 3-year plan and the overall vision for adult social care in Bradford – "happy, healthy and at home".
- 2.3 We work collaboratively with our providers, partners and the wider community to understand our population, continue to develop our local market in Bradford, and consider how we can best support people to be as independent as possible.
- 2.4 We are in the second year of our 5-year [Commissioning Strategy](#) which sets out the ways in which the Adults Commissioning Team will work to deliver on our annual commissioning intentions and ensure that people in the District are able to get the care and support they need to live happy and healthy lives and achieve their goals.

## 3. REPORT ISSUES

### **Update on commissioning activity undertaken in 2023/24**

- 3.1 We have undertaken a significant amount of commissioning activity in 2023/24:
- 3.1.1 In Older People, Physical Disability and Sensory Impairment services:
- Procurement and implementation of the newly designed home support model in Bradford (see 3.11 for further detail on this)
  - Service review of Extra Care in Bradford
  - Launch of the Local Friendship Grants programme
  - Award and implementation of the new joint Dementia and Advice Contract
  - Review of Independent Equipment Service
- 3.1.2 In Early Help and Prevention and Mental Health services:
- Review, tender, award and negotiation processes to move us to the next stage of our re-imagining days programme, breaking down the block provision of services currently being delivered by New Choices
  - Service reviews of some of our key early help services including Affordable Credit, Alternatives to Respite and Accessible Information.
  - Re-commissioning of the Affordable Credit service.
  - Continued work with Housing to define the scope and scale of our homeless partnership work.
  - Support to colleagues in the ICB on the review and commissioning of Mental Health services for ethnically and culturally diverse communities.

- Tender and award of a new Mental Health Specialist Enablement & Recovery Service.

### 3.1.3 In Learning Disability, Autism and Neurodiversity services:

- Implementation of the new Provider List for Supported Living services.
- Review, tender, award and implementation of a new contract for our residential respite service.
- Continued work to de-commissioning block contracts for residential care for adults with learning disabilities.

3.2 The Commissioning Team have been active in supporting preparation for the CQC Assurance assessment framework, with a particular focus on the “Providing Support” quality theme. The team engaged in the peer review process in September 2023 and have been developing an evidence library.

### **Update on contract and quality activity undertaken in 2023/24**

3.3 Throughout 2023/24 the Contract & Quality Team have continued to monitor the performance, quality and value for money of over 500 provider organisations with a total spend of c. £140m to ensure that quality and service standards are met in line with the contract and responding to specific concerns and issues.

3.4 The mobilisation of the recent Home Support tender has been a significant area of work for the team in 2023/24. The implementation of the contract involved transfers of staff and people who use services between organisations that required close monitoring by the Contracts & Quality Team. The new model will deliver significant improvements and the ongoing monitoring of the providers to ensure deliver of high quality home support in line with the contract will remain a key area of work for the team in the coming year.

3.5 The Contract & Quality Team have continued to work with partners including Safeguarding Adults Team, health (ICB) and CQC to respond to any concerns within residential and nursing homes in line with our Serious Concerns Procedure.

3.6 The Contract & Quality Team have undertaken a review of the use of the Care Cubed system which provides an independent benchmark of costs for specialist services. This review will help determine where Care Cubed can support our work to balance the sustainability of services with the significant financial challenges faced by the council.

### **Update on People Commissioning**

3.7 As highlighted in the 2023 Commissioning Update report Adults Commissioning now sits within a wider People Commissioning Service. In 2023/24 we have:

- Restructured and recruited to the Children and Public Health Commissioning Teams, building on the strength of the existing Adult commissioning structure. The new structure of the teams provides consistency across the People Commissioning Service and creates a robust commissioning offer for the Bradford Children and Families Trust, Children Services and the Public Health service.
- Improved governance processes to better manage commercial risk and

- provide clearer commissioning plans and intentions.
- Improved our collective capacity to influence the wider health and care system across all ages, creating greater opportunities for future commissioning with other partners.
- Created opportunities for the whole of the service to come together, learn, offer peer support, and develop our approaches and processes.

## **Delivery against the ASC Commissioning Strategy**

### **3.8 Co-producing commissioning and quality**

In June 2023 our new Co-Production Manager and Officer joined the team. They are supporting the whole People Commissioning service to improve our co-production offer, build skills in this area and make the most of our resources when delivering co-produced commissioning and contracting activities.

We have continued to work to ensure people who use services, their families or representatives have been given opportunities to be involved in review, design and delivery of services. People have had the chance to give their views in different ways on all our commissioning projects this year. People who use services have been involved in the evaluation process in 4 out of the 6 procurements completed this year.

#### **Reviewing our Accessible Information offer**

We commission a service to co-produce information in accessible formats including audio, British Sign Language (BSL) and Easy Read. As this service comes to the end of its current term, we have carried out a service review in a way that has fully involved people with learning disabilities and sensory impairments. To make co-producing this service successful, the team has had to be flexible – working in different ways, having meetings and conversations in different styles and through different mediums to make sure people can have their say and be involved in decision making. Based on feedback from people who use accessible information formats, the service specification makes it clear the production of information must be user-led and bring value for those getting involved in helping to produce or test information. The tender application includes one question that must be answered in an accessible format, including BSL and will be scored by people with lived experience of adult social care services.

### **3.9 Promoting equality and inclusion**

In May we established an Equalities Data Task and Finish group within People Commissioning. We had identified through completing Equality Impact Assessments, needs analysis and contract reviews that whilst we had good equalities information for some areas and some protected characteristics, in other areas we lacked data and often data collection was inconsistent or collected in a way that wasn't helpful. The group carried out an audit of current practice across our contracts, gathered feedback from staff in services about their experiences of getting equalities monitoring forms completed and researched local and national best practice.

From this, we are developing a new approach to equalities data collection. This will include introducing a new standard set of equalities questions for use across provision making it easier to compare and assess when considering need and impact.

### 3.10 Outcome-focused services driven by choice

We have maintained our focus on commissioning services that are focused on the outcomes people want from their care and support, and that give people choice over the way they are supported. We are supporting colleagues in the Adults with Disabilities service area to explore Small Supports. Small Supports are highly personalised bespoke packages of care delivered by small organisations (supporting around only 3-5 people at a time). The model is mainly focused on people with Learning Disabilities and Autism who are in a hospital setting and need a different approach to support to help them maintain lives in the community. The Small Supports project includes looking at Individual Service Funds.

Another example is the way we have provided grants to small groups that are well placed to provide positive early help and prevention activities within local communities.

#### Local Friendship Grants

We adapted our processes for the Local Friendship Support Grants to make it the most accessible grant award process we have ever run. When preparing for the grant process we knew there were a wealth of brilliant support groups working with specific needs and communities who helped people achieve positive outcomes but often struggled for funding. Small support groups told us they found the application process for funding daunting and inaccessible, particularly if the people running the groups had needs themselves, such as sensory impairments. The groups expressed a distrust in the Council and had a low expectation of the Council meeting their needs or supporting small local groups.

We streamlined and simplified processes. We kept the application form succinct and free of jargon, and developed easy to follow guidance which explained the process step by step. We also made the guidance available in the format of a BSL video with audio and captions. Groups have fed back how glad they are to have been able to apply for small amounts of funding, how excited they are to have had their applications accepted and how optimistic they feel about their group's future sustainability. Both new and existing projects have been funded by the grants focusing on reducing social isolation for people who often feel marginalised because of their disability or Dementia.

Examples of projects we have funded so far include:

- A summer programme of trips for the Holmewood VIPs (Visually Impaired People), to allow members to develop their confidence visiting new places and to encourage new membership
- Development of a Bradford Sensory Impairment Goalball Team

“When I lost my eyesight many years ago, I had no idea how to carry on and this is when I found this group which had just started. This made a big difference to me as everything was so difficult, but being with people with the same problems has really helped and I could learn how to adapt as well. Being able to organise the day trips has made me proud. It also helped me as it enabled me to get out and walk and go further than I have been in a long time.”

Holmewood VIP member

- Purchasing of equipment for various groups supporting people living with dementia to allow interactive reminiscence sessions and musical bingo
- The development of the Morley Street Gardening Group's allotment to increase accessibility and size so they can expand their membership
- BAVIPs welcome event to showcase their group and allow people with visual impairments across the District to come together to connect and form friendships
- A programme led by Dementia Friendly Keighley to enable local activity groups and businesses the opportunity to learn how to become more dementia friendly and make their premises more accessible
- Establishing a Dementia support Group in Wilsden to offer advice, activities and peer support to people living with dementia and their carers
- Establishing a 'Cook and Eat' group for people with visual impairments to allow people to learn safe cooking skills, make friends and learn about nutrition
- Establishing a weekly bingo and entertainment afternoon in Baildon for people with sensory impairments.

### 3.11 **Recognising points of transition and life changes**

This year commissioning work has had a particular focus on supporting smoother transitions from hospital and residential settings

#### **Clarifying Discharge to Assess for the independent care homes**

Discharge to Assess (DTA) was formally introduced during the pandemic. The Department adapted in-house provision to provide services in line with the guidance, however the requirements are different to those that were currently being delivered in the independent sector, which is more geared up for longer-term support. There is therefore a lack of clarity regarding processes and expected delivery requirements between care home providers and hospital staff. This can then impact on the individual's placement into the home. To address this a new service specification and guidance documents are being developed to clarify roles within the DTA pathways. Expected outcomes from this work include:

- System partners will each understand what is expected of them
- Placements will be made quickly to care homes engaged in the work
- There will be a clear pathway for people as they transition through services and receive the care and support that is appropriate for them.
- Homes will have a clear remit of the care and support they need to provide.
- Individuals and their families will have more information and a better understanding of their options when leaving the hospital and how this may impact on any decisions that they make about their long-term care.
- Funding of placements will be consistent and transparent.

#### **Mental Health Specialist Enablement & Recovery Service**

It was identified that there is currently a gap in services that can provide a bridge between 24 hour support settings for people with mental health needs (such as in acute hospitals and residential services) and living independently.

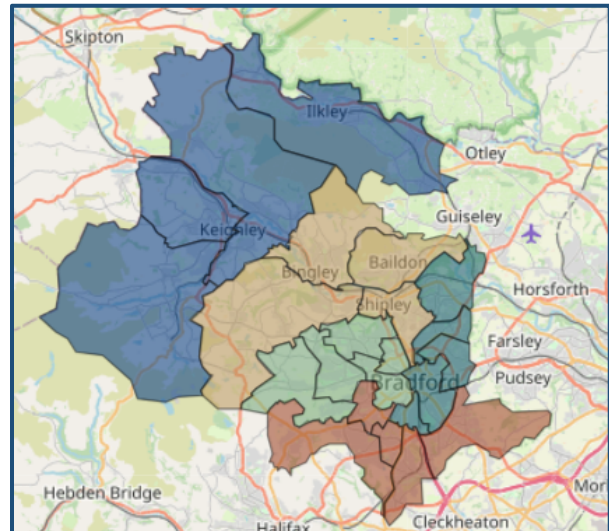
Bradford Council, Bradford District Care Trust are working together to establish a new specialist supported housing project to start in April 2024. We are setting up a new Community Rehabilitation Offer linked to fourteen assured short hold tenancies. The service will be provided by a partnership between a local VCSE specialist mental health provider, the Community Rehabilitation Team (BDCT), CMHT and social work provision.

The service will focus on helping people to build independence, skills and progress on their personal recovery journey so they can move-on to a new home with less or no support.

### 3.12 Delivering innovation and creativity

As previously reported to the Committee, historically Bradford's homecare market has been highly fragmented and faced issues with the sustainability of provision. Following the detailed review of homecare provision in 2022/23, this year the Commissioning and Contracts team undertook the procurement process and implementation of the new contracts. The new locality contracts, with 2 providers working in each area, are designed to ensure we have sufficient capacity to meet current demand with providers operating at a sustainable level within locality areas. New, clearer, targets have been set for picking up new packages of care and the new service specification focuses on taking an enabling and strengths-based approach. There will be 6 innovation sites covering 3 themes (technology-enabled care, outcome-based services and delegated healthcare) taking a test and learn approach, with proved innovations being rolled out across the District over the life of the new contracts.

[Click here to see a map of the new locality contracts and the providers](#)



The implementation process was highly complex. Greater change was required than expected for a number of reasons, including that some existing providers decided not to bid or were unsuccessful in their bids. The actions taken by some providers during the implementation process also caused significant issues. We acknowledge that the issues during the implementation process resulted in disruption for many people and we received a high number of complaints during the process. Partnership working across the Department aimed to resolve issues and complaints as quickly as possible. 3 months into the new contracts, services have already stabilised in most areas and we remain committed to the aims of the service transformation to deliver high quality, sustainable care services that will continue to innovate over the next 5 years.

Additional resources were also made available to support people who decided during the implementation period that they wished to manage their own services via a Direct Payment.

### 3.13 Promoting support that acts early

We continue to maintain a focus on our early help and prevention services. Our capital grants continued to be used in 2023/24 to widen access to our community resources and services that focus on reducing isolation and increasing engagement with local communities have been funded through a variety of commissioning activities.

“Bradford Buddies has helped me make new friends and build my confidence, I’m more independent and get out more. I’m happy”  
A (Buddy)

### **Bradford Buddies**

Our new Bradford Buddies contracts started this year. These services match people with a volunteer who loves the same kind of activity so they can go together and supports people to develop their own friendship groups focused on a shared interest.

Work has started on rewriting the Carers Strategy for 2025-30 with survey development underway, face to face events with carers planned and a project group with representatives across the Health and Social Care System in place. Alongside this work, as part of the Health Determinants Research Collaboration, we have been considering how best to support carers from ethnically and culturally diverse communities with a report to be published this year on “Key factors that affect access to support for minoritised informal adult carers that can be addressed at local policy level.”

#### **3.14 Improving quality**

A significant focus of the Contract & Quality Team is on working with commissioned services and key partners to improve quality and ensure the best possible experience for people who use services. We work closely with partners including the Bradford Care Association to share good practice and support providers to continuously improve quality.

The Contract & Quality Team operates a Customer Concerns Log (CCL) which records any concerns about a commissioned service raised by a professional, someone who uses services, family member or other relevant person. These are all allocated and followed up to ensure the provider responds to any concerns and takes appropriate action to avoid a repeat of any issues. With support from the Intelligence Service the CCL has been digitalised allowing increased analysis of the issues raised for key themes. This will increase our ability to identify common issues that are causing concern across services and take early action to address these before more significant issues arise.

#### **3.15 Identifying need and tracking impact**

In June 2023 we launched our new Market Position Statement (MPS) which sets out the Council’s understanding of the social care market, current demand for services and our direction of travel to help us achieve these ambitions. Our MPS has been produced as webpages for the first time meaning that we will be able to update and develop the information we share over time.

<https://www.bradford.gov.uk/adult-social-care/market-position-statement/market-position-statement/>

#### **3.16 Promoting Voluntary, Community and Social Enterprise (VCSE)**

Work is underway with VCSE representatives and colleagues from across the Council and the Bradford Integrated Care Board (ICB) to develop a VCSE Commissioning Strategy. This document aims to outline our commitment to a



vibrant, diverse and sustainable voluntary sector by agreeing principles that will determine how we work in partnership. In addition it commits to considering some of the barriers to the sector in engaging in procurement.

After initial engagement with the wider VCSE in the District, work has continued with VCSE representatives to draft the document, which is now being considered by the wider Council & ICB.

### **3.17 Partnership working with providers**

With the recruitment and retention of care staff remaining a significant issue for providers, some organisations have started to look at international recruitment as a key route for bringing in staff. In March 2023 the Government launched the International Recruitment Fund for the adult social care sector to be managed regionally. Leeds Council coordinated the process for the Yorkshire and Humber area with the Commissioning Team acting as the key link for Bradford. The decision was taken to focus our local funding on increasing capacity within the Home Support and Care Home market. Priority was given to SME providers planning to recruit via internally displaced people already in the country (people who originally came to the UK for another purpose such as an asylum seeker, or a visa that was not linked to study or work) and those moving from a student visa to a work visa over bringing new people into the country. Providers successful in applying will be given a bursary towards the cost of training their staff and supporting them to transition to their new environment. This should help build capacity within the care market and help those people who are employed through overseas visas.

The last twelve months has seen significant joint working with the Bradford Care Association, which has included several Quality Workshops specifically for social care providers in the District. Additionally, the introduction of the new Home Support Contracts (see 3.11) provided an opportunity for collaborative working with all system partners during the implementation phase of the project.

This year has also seen the continuation of a partnership approach between our carers services and the Council on carers assessments. The pilot was launched in June 2022 covering 3 social work teams. A review of the pilot is being completed and learning from the pilot on how to improve carers assessments in the future will be taken forward.

### **3.18 Partnership working with Health**

We have made significant progress on the Section 75 agreement this year. Throughout the year we have worked with commissioned leads across health (ICB) and social care to refresh all of the Section 75 schedules to ensure we have an accurate record of the partnership arrangements. Within this workstream, we identified several 'new' partnership arrangements which required new section 75 schedules to be drafted and approved at the Planning and Commissioning Forum. We have been working with legal colleagues to refresh the overarching Section 75 and its schedules, ensuring it is legally compliant with the conditions of a Section 75. We are now working through a draft variation document which would enable us to review the overarching Section 75 more regularly and implement a process for future updates to the arrangements. We have also introduced a decision flowchart to support commissioners in understanding the governance in agreeing new jointly commissioned services and we continue to maintain strong collaborative

relationships through the Planning and Commissioning Forum.

### **Mental Health services for ethnically and culturally diverse communities**

Within our mental health provision, we have committed funding and worked to support a Health-led jointly commissioned new specialist support service for ethnically and culturally diverse communities. The service takes a 'whole pathways approach' to the delivery for those individuals experiencing a mental health condition from ethnically and culturally diverse communities and will seamlessly integrate with services that provide lower and higher levels of support from health and care services.

### **Commissioning Intentions for 2024/25**

3.19 Our commissioning intentions for 2023/24 are set out in Appendix 1. Reviews of each service will be undertaken and options appraisals produced. Services listed may be varied, extended or re-procured depending on the most appropriate option available.

3.20 Listed in the table below are the new commissioning intentions that have a value above £2m:

<b>Service or Project</b>	<b>Estimated annual value</b>	<b>Detail</b>
MH Support Living	£2,600,000	Supported living services with a focus on recovery-based and specialist provision for people with Mental Health needs. This work is being undertaken jointly with the ICB and BDCFT
Advocacy	£879,000	Statutory advocacy provision including Independent Mental Capacity Advocacy, Independent Mental Health Advocacy, Care Act Advocacy and NHS Complaints Advocacy. Also included is the provision of peer support and self-advocacy groups.
Homeless Partnership (now combined with Housing's Crisis to Permanent contract)	£942,000	These services support people who are facing homelessness to access short-term accommodation and support to help them move on to long-term, stable housing. Services will be commissioned in partnership with colleagues from Housing and will include the Crisis to Permanent Contract provision currently managed with Place in order to offer a more joined up approach to housing related support in the District.
Extra Care	£3,600,000	We will be implementing changes to our Extra Care offer in line with recommendations agreed from the review of services undertaken this year (23/24)

3.21 In the next twelve months, the Contract and Quality Team will:

- Identify opportunities for further integration and joint contract management activity with children's and public health as part of a People Commissioning

#### Service

- Continue to focus on working with key partners to implement actions that will support improving quality in the residential and nursing home market.
- Further implement the use of Care Cubed to support the management of costs of specialist placements whilst ensuring specialist placements for people with significant care needs remain sustainable.
- Continue to improve process and systems through digitisation and alignment with system priorities

3.22 We will continue to develop the role of the People Commissioning Service, explore options for joint working across the service areas and build skills within the teams.

## **4. FINANCIAL & RESOURCE APPRAISAL**

4.1 Commissioning activity is undertaken in line with Contract Standing Orders. Budgets are set in each area of the department and financial and performance monitoring routinely takes place. The team has been actively working to support the Bradford Budget Emergency Response Team and has identified £252,000 of in-year savings to help the Council position between November 2023 and January 2024.

## **5. RISK MANAGEMENT AND GOVERNANCE ISSUES**

5.1 Each commissioning project is managed by a team that includes commissioners, operational colleagues, finance, procurement and legal staff. To manage activities and timescales there is a formal project plan, which includes a risk register, equality impact assessment and a communication plan which is monitored by the project team.

5.2 The project team reports progress to the Assistant Director and the departmental management team. Jointly commissioned projects report to the relevant joint boards.

## **6. LEGAL APPRAISAL**

6.1 All commissioning will be carried out in accordance with Contract Standing Orders.

## **7. OTHER IMPLICATIONS**

### **7.1 SUSTAINABILITY IMPLICATIONS**

7.1.1 Each commissioning project will take into consideration what contribution services can make towards achieving sustainability strategies in the District.

### **7.2 TACKLING THE CLIMATE EMERGENCY IMPLICATIONS**

7.2.1 Providers of commissioned services will be required to support the Council's commitment to reduce CO2 emissions through the standard contracting arrangements it enters into with Council.

### **7.3 COMMUNITY SAFETY IMPLICATIONS**

7.3.1 There are no community safety implications arising from this report.

### **7.4 HUMAN RIGHTS ACT**

7.4.1 The Human Rights Act 1998 provides a legal basis for concepts fundamental to the rights of people. The fundamental rights include rights that impact directly on service provision in the health and social care sector.

7.4.2 Where services are commissioned, providers of services will be required to comply with the Human Rights Act through the contracting arrangements it enters into with the Council.

### **7.5 TRADE UNION**

7.5.1 There are no Trade Union implications arising from this report

### **7.6 WARD IMPLICATIONS**

7.6.1 There are no direct implications in respect of any specific Ward. Commissioning activity covers the whole District.

### **7.7 AREA COMMITTEE LOCALITY PLAN IMPLICATIONS (for reports to Area Committees only)**

7.7.1 Not applicable

### **7.8 IMPLICATIONS FOR CHILDREN AND YOUNG PEOPLE**

7.8.1 The implementation of an adult social care commissioning strategy and intentions will have positive implications for corporate parenting. The Council's ability to fulfil its legal and moral duty to safeguard and promote outcomes for its Looked after Children, will be considered in the detailed commissioning intentions.

7.8.2 Although the team works primarily with adults we recognise the role the services we commission play in people's lives over time – including as they transition from children's to adult services and supporting adults as parents. The implications for children and young people will be considered during the commissioning process.

7.8.3 As we continue to embed the People Commissioning service, we are starting to explore the opportunities for closer working with Children's Commissioning.

### **7.9 ISSUES ARISING FROM PRIVACY IMPACT ASSESMENT**

7.9.1 A full Privacy Impact Assessment will be undertaken to determine specific areas of UK General Data Protection Regulation (UK GDPR) and information security as part of the commissioning process. It is recognised that the potential for transfer of personal data might be significant when commissioning and procuring services.

7.9.2 There may be a need for partner agencies to share data however this would only be

with the express permission of individual affected in the full knowledge of why and what it would be used for.

## **8. NOT FOR PUBLICATION DOCUMENTS**

8.1 None

## **9. OPTIONS**

9.1 This report is for information.

## **10. RECOMMENDATIONS**

10.1 That the Committee note this report

## **11. APPENDICES**

11.1 Appendix 1 – Adult Social Care Commissioning Intentions for 2024/25.

## **12. BACKGROUND DOCUMENTS**

12.1 Adult Social Care Commissioning Strategy 2022-27:  
<https://www.bradford.gov.uk/media/7200/asc-commissioning-strategy-22-27.pdf>

## APPENDIX 1 – ADULT COMMISSIONING INTENTIONS FOR 2024/25

Service or Project	Service Description	Current end date	Estimated annual value	Lead Team Area	Expected Procurement over £2m in 24/25
New Opportunities for Day Activities (non-awarded services)	Day services for people with Learning Disabilities and Autism, currently supported by New Choices	25/04/2024	TBC	EHAP	
Equipment Centre	Independent advice on and demonstration of small equipment which can help people be more independent at home.	30/06/2024	£60,000	OP&PDSI	
Local Healthwatch	Local Healthwatch service.	31/07/2024	£194,401	EHAP	
Mental Health Support Living	Supported living services with a focus on recovery-based and specialist provision for people with Mental Health needs.	22/09/2024	£2,600,000	MH	Yes
Advocacy	Statutory advocacy provision including Independent Mental Capacity Advocacy, Independent Mental Health Advocacy, Care Act Advocacy and NHS Complaints Advocacy. Also included is the provision of peer support and self-advocacy groups.	30/09/2024	£878,413	EHAP	Yes
Housing Related Support contracts	Housing Related Support services for people at risk of homelessness, including people with a history of offending and young people.	30/09/2024	£2,672,000	EHAP	
Alternatives to Respite	Carers breaks/alternatives to respite service	31/01/2025	£100,159	EHAP	
Homeless Partnership (now combined with Housing's Crisis to Permanent contract)	Short-term accommodation and support to help people facing homelessness	31/03/2025	£942,000	EHAP	Yes

<b>Service or Project</b>	<b>Service Description</b>	<b>Current end date</b>	<b>Estimated annual value</b>	<b>Lead Team Area</b>	<b>Expected Procurement over £2m in 24/25</b>
Community Support Agency MH Grant	Assertive, community based support service which addresses the mental and physical health issues through one-to-one practical and emotional support (led by the ICB)	31/03/2025	£52,000	MH	
MAST	In-hospital and discharge care navigation and social prescribing	31/03/2025	£630,241	EHAP	
Co-Production Partnership	Support to develop co-production in commissioning and contracts	31/03/2025	£50,000	EHAP	
Local Community Support Grants	Small grants to local community organisations to promote positive wellbeing and community connections.	31/03/2025	£1,337,200	EHAP	
Day Shelter	Day Shelter for people who are homeless or at risk of homelessness	31/10/2025	£255,576	EHAP	
Buddy Schemes	Befriending / social support schemes for people with sensory impairment and dementia	23/11/2025	£85,157	EHAP	
Extra Care Review	We will be implementing changes to our Extra Care offer in line with recommendations agreed from the review of services undertaken this year (23/24)	N/A	£3,600,000	OP&PDSI	Yes
Small Supports	Specialist, highly personalised care and support provided by small, local organisations who work with people with learning disabilities and/or autism, who have experienced difficult or traumatic life events and who need a different approach to support.	N/A	TBC	LD, A&N	
Support for VCSE organisations	Infrastructure support for the VCSE working with health and social care	TBC	TBC	EHAP	

<b>Service or Project</b>	<b>Service Description</b>	<b>Current end date</b>	<b>Estimated annual value</b>	<b><u>Lead</u> Team Area</b>	<b>Expected Procurement over £2m in 24/25</b>
Night Roaming Home Support	Nighttime provision of homecare	N/A	TBC	OP&PDSI	
Social Inclusion support for older people	Social inclusion support targeted at older people who may also need homecare.	N/A	TBC	OP&PDSI	